2024 Annual Implementation Plan

for improving student outcomes

Rowellyn Park Primary School (5313)



Submitted for review by Mark Henderson (School Principal) on 24 January, 2024 at 11:55 AM Endorsed by Michael Devine (Senior Education Improvement Leader) on 01 February, 2024 at 11:29 AM Awaiting endorsement by School Council President

Self-evaluation summary - 2024

	FISO 2.0 dimensions	Self-evaluation level
Leadership	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Evolving
	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core	
Teaching and learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extracurricula programs	
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	Evolving

Assessment	Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in schools and classrooms. Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities		- Evolving
Engagement	families/carers, commun students' participation at Activation of student voi	I active partnerships between schools and nities, and organisations to strengthen and engagement in school ce and agency, including in leadership and students' participation and engagement in	Embedding
Responsive, tiered and contextualised approaches and stron relationships to support student learning, wellbeing and inclu Effective use of resources and active partnerships with famili specialist providers and community organisations to provide responsive support to students		es and active partnerships with families/carers, community organisations to provide	Evolving
Future planning Documents that	support this plan	See attached AIP Triad presentation (PDF)	

Select annual goals and KIS

Four-year strategic goals	Is this selected for focus this year?	Four-year strategic targets	12-month target The 12-month target is an incremental step towards meeting the 4-year target, using the same data set.
Priorities goal In 2024 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the priorities goal, a learning key improvement strategy and a wellbeing key improvement strategy.	Yes	Support for the priorities	STUDENT LEARNING GOALTarget 1.2Students NAPLAN top two bands at Year 3 for Reading, Writing and Numeracy:In NAPLAN Reading, increase the Year 3 students in Strong and Exceeding from 60% to 65% in 2024In NAPLAN Writing, increase the Year 3 students in Strong and Exceeding from 75% to 78% in 2024In NAPLAN Numeracy, increase the Year 3 students in Strong and Exceeding from 64% to 70% in 2024Target 1.3Students NAPLAN bottom two bands at Year 5 for Reading, Writing and Numeracy:In NAPLAN Reading, reduce students in NAS and Developing from 23% in Year 5 to 18% in 2024In NAPLAN Writing, reduce students in NAS and Developing from 23% in Year 5 to 20% in 2024In NAPLAN Numeracy, reduce students in NAS and Developing from 34% in Year 5 to 30% in 2024Target 1.4SSS elements below to improve as follows:Teaching and learning evaluation variables from 56% positive response in 2023 to 70% in 2024Teaching and learning implementation variables from 55% positive response in 2023 to 60% in 2024Teaching

			and learning practice variables from 55% positive response in 2023 to 60% in 2024Instructional leadership variable from 68% positive response in 2023 to 70% in 2024Guaranteed and viable curriculum from 44% positive response in 2023 to 50% in 2024STUDENT WELLBEING GOALTarget 2.1SSS elements below to improve as follows:School climate variables to increase from 56% in 2023 to 60% in 2024School staff safety and wellbeing variables to increase from 70% in 2023 positive to 75% in 2024Target 2.2AtoSS elements below to improve as follows:Students with low resilience to decrease from 40% in 2023 to 35% in 2024Students with high resilience to increase from 5% in 2023 to 10% in 2024Teacher concern to improve from 62% positive response in 2023 to 70% in 2024Effective teaching time from 71% positive
			in 2024Target 2.3Parent Opinion Survey (POS) elements below to improve as follows:School ethos and environment from 72% positive response in 2023 to 78% in 2024Confidence and resilience from 78% positive response in 2023 to 80% in 2024Parent and community engagement to move from 62% positive response in 2023 to
			70% in 2024Student cognitive engagement factors 72% in 2023 to 78% in 2024
Maximise the learning growth of every student.	No	Students NAPLAN benchmark growth will show above growth in: • Reading from average over four years of 29% in 2021 to 40% in 2026	

 Writing from average over four years of 16% in 2021 to 25% in 2026 Numeracy from average over four years 14% in 2021 to 30% in 2026 	
Students NAPLAN top two bands at Year 3 for Reading, Writing and Numeracy: • Reading from average over four years in Year 3 of 49% in 2022 to 58% in 2026 • Writing from average over four years in Year 3 of 45% in 2022 to 51% in 2026 • Numeracy from average over four years in Year 3 of 29% in 2022 to 39% in 2026	
Students NAPLAN bottom two bands at Year 5 for Reading, Writing and Numeracy: • Reading from average over four years in Year 5 of 13% in 2022 to 8% in 2026 • Writing from average over four years in Year 5 of 19% in 2022 to 10% in 2026 • Numeracy from average over four years in Year 5 of 18% in 2022 to 10% in 2026	
 SSS elements below to improve as follows: Teaching and learning evaluation variables from 37% positive response in 2022 to 70% in 2026 Teaching and learning planning variables from 42% positive response in 2022 to 70% in 2026 Teaching and learning implementation variables from 39% positive response in 2022 to 70% in 2026 Teaching and learning practice variables from 41% positive response in 2022 to 70% in 2026 Instructional leadership variable from 24% positive response in 2022 to 70% in 2026 	

		Guaranteed and viable curriculum from 25% positive response in 2022 to 70% in 2026	
To improve student engagement and wellbeing.	No	SSS elements below to improve as follows: • School climate variables to increase by 25% in 2022 to 60% in 2026 • School staff safety and wellbeing variables to increase from 39% in 2021 positive to 75% in 2026	
		AtoSS elements below to improve as follows: • Students with low resilience to decrease from 37% in 2022 to 25% in 2026 • Students with high resilience to increase from 6% to 15% in 2026 • Teacher concern to improve from 79% positive response in 2022 to 85% in 2026 • Effective teaching time from 89% positive response in 2021 to 92% in 2026. • Differentiated learning to improve from 90% to 93%	
		Parent Opinion Survey (POS) elements below to improve as follows: • School ethos and environment from 77% positive response in 2021 to 85% in 2026 • Confidence and resilience from 78% positive response in 2021 to 85% in 2026. • Parent and community engagement to move from 72% positive response in 2021 to 80% in 2026. • Student cognitive engagement factors 79%in 2021 to 85% in 2026	

Goal 1	Priorities goal In 2024 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the priorities goal, a learning key improvement strategy and a wellbeing key improvement strategy.
12-month target 1.1-month target	STUDENT LEARNING GOAL Target 1.2 Students NAPLAN top two bands at Year 3 for Reading, Writing and Numeracy: In NAPLAN Reading, increase the Year 3 students in Strong and Exceeding from 60% to 65% in 2024 In NAPLAN Writing, increase the Year 3 students in Strong and Exceeding from 75% to 78% in 2024 In NAPLAN Numeracy, increase the Year 3 students in Strong and Exceeding from 64% to 70% in 2024 In NAPLAN Numeracy, increase the Year 3 students in Strong and Exceeding from 64% to 70% in 2024 Target 1.3 Students NAPLAN bottom two bands at Year 5 for Reading, Writing and Numeracy: In NAPLAN Reading, reduce students in NAS and Developing from 23% in Year 5 to 18% in 2024 In NAPLAN Writing, reduce students in NAS and Developing from 23% in Year 5 to 20% in 2024 In NAPLAN Wimeracy, reduce students in NAS and Developing from 34% in Year 5 to 30% in 2024 Target 1.4 SSS elements below to improve as follows: Teaching and learning evaluation variables from 56% positive response in 2023 to 70% in 2024 Teaching and learning implementation variables from 55% positive response in 2023 to 60% in 2024 Teaching and learning implementation variables from 55% positive response in 2023 to 60% in 2024 Teaching and learning practice variables from 55% positive response in 2023 to 60% in 2024 Instructional leadership variable from 68% positive response in 2023 to 50% in 2024 Guaranteed and viable curriculum from 44% positive response in 2023 to 50% in 2024 STUDENT WELLBEING GOAL Target 2.1 SSS elements below to improve as follows: School climate variables to increase from 56% in 2023 to 60% in 2024 School staff safety and wellbeing variables to increase from 70% in 2024 School staff safety and wellbeing variables to increase from 70% in 2023 positive to 75% in 2024 Target 2.2 AlosS elements below to improve as follows: Students With low resilience to decrease from 40% in 2023 to 55% in 2024

	า 2024	
Key Improvement Strategies		Is this KIS selected for focus this year?
KIS 1.a	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy	Yes
KIS 1.b	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.		

Define actions, outcomes, success indicators and activities

Goal 1	Priorities goal In 2024 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the priorities goal, a learning key improvement strategy and a wellbeing key improvement strategy.
12-month target 1.1 target	STUDENT LEARNING GOAL Target 1.2 Students NAPLAN top two bands at Year 3 for Reading, Writing and Numeracy: In NAPLAN Reading, increase the Year 3 students in Strong and Exceeding from 60% to 65% in 2024 In NAPLAN Writing, increase the Year 3 students in Strong and Exceeding from 75% to 78% in 2024 In NAPLAN Numeracy, increase the Year 3 students in Strong and Exceeding from 64% to 70% in 2024 In NAPLAN Numeracy, increase the Year 3 students in Strong and Exceeding from 64% to 70% in 2024 In NAPLAN Reading, reduce students in NAS and Developing from 23% in Year 5 to 18% in 2024 In NAPLAN Writing, reduce students in NAS and Developing from 23% in Year 5 to 20% in 2024 In NAPLAN Numeracy, reduce students in NAS and Developing from 34% in Year 5 to 30% in 2024 In NAPLAN Numeracy, reduce students in NAS and Developing from 34% in Year 5 to 30% in 2024 Target 1.4 SSS elements below to improve as follows: Teaching and learning evaluation variables from 66% positive response in 2023 to 70% in 2024 Teaching and learning implementation variables from 55% positive response in 2023 to 60% in 2024 Teaching and learning practice variables from 55% positive response in 2023 to 60% in 2024 Instructional leadership variable from 68% positive response in 2023 to 60% in 2024 Guaranteed and viable curriculum from 44% positive response in 2023 to 50% in 2024 SSS elements below to improve as follows:

	Target 2.2 AtoSS elements below to improve as follows: Students with low resilience to decrease from 40% in 2023 to 35% in 2024 Students with high resilience to increase from 5% in 2023 to 10% in 2024 Teacher concern to improve from 62% positive response in 2023 to 70% in 2024 Effective teaching time from 71% positive response in 2023 to 80% in 2024 Differentiated learning to improve from 71% in 2023 to 80% in 2024 Target 2.3 Parent Opinion Survey (POS) elements below to improve as follows: School ethos and environment from 72% positive response in 2023 to 78% in 2024 Confidence and resilience from 78% positive response in 2023 to 80% in 2024 Parent and community engagement to move from 62% positive response in 2023 to 70% in 2024 Student cognitive engagement factors 72% in 2023 to 78% in 2024
KIS 1.a The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy
Actions	Develop, document, and implement a whole school instructional model
Outcomes	 Leaders will develop and document a whole school instructional model based on the Gradual Release of Responsibility Leaders will build staff capacity to understand and implement the whole school instructional model Teachers will embed PLC structures to support teacher collaboration and implementation of a consistent instructional model Teachers will engage with instructional coaching to support the implementation of consistent instructional practices Leaders and Teachers will develop, document and implement a tier 1 approach to Structured Synthetic Phonics in the early years
Success Indicators	Early Indicators: - Curriculum documentation will reflect parts of the instructional model - Staff will use a shared language to discuss both planning and lesson implementation - PLC cycles of inquiry will target priority cohorts for differentiation

Late Indicators:

- SSS elements will increase as per 12-month targets
- Student learning growth
 AtoSS increase in differentiated learning experiences

Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Document and Publish RPPS Instructional Model based on GRR and guaranteed and viable curriculum maps	☑ Assistant principal ☑ Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
Scheduled professional learning about Guaranteed and Viable Curriculum	☑ Assistant principal ☑ Principal	☑ PLP Priority	from: Term 1 to: Term 1	\$0.00
Classroom based Coaching and Mentoring to implement stages of the instructional model	☑ Learning specialist(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
Professional learning in Structured Synthetic Phonics and implementation of Little Learners Love Literacy	☑ Assistant principal ☑ Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
Continued development of PLC leaders in managing cohort level assessment and data practices	☑ Assistant principal ☑ Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00

Development of Learning Speciali classroom-based teachers and ed		☑ Assistant principal ☑ Principal	☑ PLP Priority	from: Term 1 to: Term 1	\$0.00
Appoint and Develop Tutors as part of the Tutor Learning Initiative to target priority cohorts of students		☑ Assistant principal ☑ Principal	□ PLP Priority	from: Term 1 to: Term 4	\$236,900.00 Disability Inclusion Tier 2 Funding will be used
Professional Learning in emerging literacy skills with the school based Speech Pathologist		☑ Allied health	☑ PLP Priority	from: Term 1 to: Term 4	\$55,366.61 Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 1.b The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Wellbeing - Effectively mobilise a	vailable resources to support stude	nts' wellbeing and	mental health, especia	Illy the most vulnerable
Actions	Implement a whole school approx	ach to wellbeing and student behavi	our, with a focus	on Tier 2 and 3 support	s
Outcomes - Leaders will establish agreed attendance monitoring processes - Leaders will establish a staged processes for wellbeing and inclusion referra - Teachers will implement and model consistent responses to student behavior - Teachers and leaders will document and implement the Social and Emotional Students will feel supported and engaged in their classes and contribute to a			inclusion referrals student behaviou ial and Emotional	r Learning Program in ev	

	- Teachers, leaders and the school community will share a common understanding of the whole school approach to supporting physical, social, emotional, cultural and civic wellbeing
Success Indicators	Early Indicators: Observations of changes to classroom practices via Learning Walks Documentation of frameworks, policies or programs Internal and external professional learning attendance and shared readings for staff are documented Documentation of referrals and communication processes regarding monitoring and escalating wellbeing concerns Late Indicators: Meeting AtoSS and Parent Opinion Survey Targets Student Attendance Data Management

Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Audit and develop curriculum resources to reflect wellbeing and social-emotional learning focus (The Resilience Project)	☑ School improvement team	☑ PLP Priority	from: Term 1 to: Term 1	\$0.00
Establish clear routines and practices for feedback practices with staff	☑ Assistant principal ☑ Principal	☑ PLP Priority	from: Term 2 to: Term 4	\$0.00
Establish, document and implement a clear attendance monitoring process with staff	☑ Assistant principal ☑ Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
Design and Implement a staged wellbeing and inclusion referral process	☑ School improvement team	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00

Continue to develop and expand on school-based documentation for a Multi-Tiered System of Support	☑ Assistant principal ☑ Principal	□ PLP Priority	from: Term 1 to: Term 4	\$0.00
Appointment and development of Learning Specialists targeted to improving student engagement, inclusion and wellbeing	☑ Assistant principal ☑ Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$243,018.54 ☑ Equity funding will be used
Extending Berry Street Education Model training for new SIT members through Northern Peninsula Network	☑ School improvement team	☑ PLP Priority	from: Term 1 to: Term 4	\$6,600.00 Schools Mental Health Menu items will be used which may include DET funded or free items
Inclusion learning specialist to finalise roll over of PSD funded students to the DIP system, as well as lead the DIP process for identified students.	☑ Learning specialist(s)	□ PLP Priority	from: Term 1 to: Term 4	\$128,267.59 ✓ Equity funding will be used ✓ Disability Inclusion Tier 2 Funding will be used

Funding planner

Summary of budget and allocated funding

Summary of budget	School's total funding (\$)	Funding allocated in activities (\$)	Still available/shortfall
Equity Funding	\$319,008.47	\$319,008.47	\$0.00
Disability Inclusion Tier 2 Funding	\$398,544.26	\$398,544.26	\$0.00
Schools Mental Health Fund and Menu	\$85,840.71	\$85,840.71	\$0.00
Total	\$803,393.44	\$803,393.44	\$0.00

Activities and milestones – Total Budget

Activities and milestones	Budget
Appoint and Develop Tutors as part of the Tutor Learning Initiative to target priority cohorts of students	\$236,900.00
Professional Learning in emerging literacy skills with the school based Speech Pathologist	\$55,366.61
Appointment and development of Learning Specialists targeted to improving student engagement, inclusion and wellbeing	\$243,018.54
Extending Berry Street Education Model training for new SIT members through Northern Peninsula Network	\$6,600.00
Inclusion learning specialist to finalise roll over of PSD funded students to the DIP system, as well as lead the DIP process for identified students.	\$128,267.59
Totals	\$670,152.74

Activities and milestones - Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Appointment and development of Learning Specialists targeted to improving student engagement, inclusion and wellbeing	from: Term 1 to: Term 4	\$243,018.54	☑ School-based staffing
Inclusion learning specialist to finalise roll over of PSD funded students to the DIP system, as well as lead the DIP process for identified students.	from: Term 1 to: Term 4	\$75,989.93	☑ School-based staffing
Totals		\$319,008.47	

Activities and milestones - Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Appoint and Develop Tutors as part of the Tutor Learning Initiative to target priority cohorts of students	from: Term 1 to: Term 4	\$236,900.00	☑ Education workforces and/or assigning existing school staff to inclusive education duties •
Inclusion learning specialist to finalise roll over of PSD funded students to the DIP system, as well as lead the DIP process for identified students.	from: Term 1 to: Term 4	\$52,277.66	☑ Education workforces and/or assigning existing school staff to inclusive education duties •
Totals		\$289,177.66	

Activities and milestones - Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Professional Learning in emerging literacy skills with the school based Speech Pathologist	from: Term 1 to: Term 4	\$55,366.61	☑ Employ staff to support Tier 1 activities
Extending Berry Street Education Model training for new SIT members through Northern Peninsula Network	from: Term 1 to: Term 4	\$6,600.00	 ✓ Berry Street Education Model (BSEM) This activity will use Mental Health Menu staffing ○ Employ CRT to release staff member
Totals		\$61,966.61	

Additional funding planner – Total Budget

Activities and milestones	Budget
Co-Educators providing specialist support to students with additional needs	\$109,366.60
Occupational Therapist employed to support students with additional needs.	\$15,000.00
Whole-school implementation of SWPBS	\$8,874.10
Totals	\$133,240.70

Additional funding planner – Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Co-Educators providing specialist support to students with additional needs	from: Term 1 to: Term 4	\$0.00	
Occupational Therapist employed to support students with additional needs.	from: Term 1 to: Term 4	\$0.00	
Whole-school implementation of SWPBS	from: Term 1 to: Term 4		
Totals		\$0.00	

Additional funding planner – Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Co-Educators providing specialist support to students with additional needs	from: Term 1 to: Term 4	\$109,366.60	☑ Education workforces and/or assigning existing school staff to inclusive education duties •
Occupational Therapist employed to support students with additional needs.	from: Term 1 to: Term 4	\$0.00	
Whole-school implementation of SWPBS	from: Term 1		

	to: Term 4		
Totals		\$109,366.60	

Additional funding planner – Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Co-Educators providing specialist support to students with additional needs	from: Term 1 to: Term 4	\$0.00	
Occupational Therapist employed to support students with additional needs.	from: Term 1 to: Term 4	\$15,000.00	☑ Employ staff to support Tier 1 activities
Whole-school implementation of SWPBS	from: Term 1 to: Term 4	\$8,874.10	✓ Schoolwide Positive Behaviour Support - Tier 1 focus (free) This activity will use Mental Health Menu staffing ○ Activity-based non-consumables (equipment hire, etc)
Totals		\$23,874.10	

Professional learning plan

Professional learning priority	Who	When	Key professional learning strategies	Organisational structure	Expertise accessed	Where
Document and Publish RPPS Instructional Model based on GRR and guaranteed and viable curriculum maps	☑ Assistant principal ☑ Principal	from: Term 1 to: Term 4	✓ Collaborative inquiry/action research team ✓ Curriculum development ✓ Demonstration lessons	✓ Whole school pupil free day ✓ Formal school meeting / internal professional learning sessions ✓ PLC/PLT meeting	 ✓ PLC Initiative ✓ Teaching partners ✓ Leadership partners ✓ Internal staff ✓ High Impact Teaching Strategies (HITS) 	☑ On- site
Scheduled professional learning about Guaranteed and Viable Curriculum	☑ Assistant principal ☑ Principal	from: Term 1 to: Term 1	✓ Collaborative inquiry/action research team ✓ Curriculum development ✓ Formalised PLC/PLTs	☑ Formal school meeting / internal professional learning sessions	 ✓ VCAA curriculum specialist ✓ Teaching partners ✓ Leadership partners ✓ School improvement partnerships 	☑ On- site
Classroom based Coaching and Mentoring to implement stages of the instructional model	☑ Learning specialist(s)	from: Term 1 to: Term 4	 ☑ Preparation ☑ Peer observation including feedback and reflection ☑ Demonstration lessons 	Formal school meeting / internal professional learning sessions	 ☑ Teaching partners ☑ Internal staff ☑ Pedagogical Model ☑ High Impact Teaching Strategies (HITS) 	☑ On- site
Professional learning in Structured Synthetic Phonics	✓ Assistant principal	from: Term 1	☑ Planning ☑ Curriculum development	☑ Whole school pupil free day	☑ Internal staff	☑ On- site

and implementation of Little Learners Love Literacy		to: Term 4	☑ Demonstration lessons			
Continued development of PLC leaders in managing cohort level assessment and data practices	☑ Assistant principal ☑ Principal	from: Term 1 to: Term 4	 ✓ Planning ✓ Collaborative inquiry/action research team ✓ Formalised PLC/PLTs 	☑ Formal school meeting / internal professional learning sessions ☑ PLC/PLT meeting	✓ PLC Initiative✓ Leadership partners✓ Internal staff	☑ On- site
Development of Learning Specialists to coach and mentor classroom-based teachers and educational support staff	☑ Assistant principal ☑ Principal	from: Term 1 to: Term 1	✓ Collaborative inquiry/action research team ✓ Peer observation including feedback and reflection ✓ Individualised reflection	☑ Formal school meeting / internal professional learning sessions	✓ Teaching partners✓ Leadership partners✓ Internal staff	☑ On- site
Professional Learning in emerging literacy skills with the school based Speech Pathologist	☑ Allied health	from: Term 1 to: Term 4	✓ Design of formative assessments ✓ Individualised reflection ✓ Demonstration lessons	☑ Formal school meeting / internal professional learning sessions	☑ Literacy expertise ☑ Internal staff	☑ On- site
Audit and develop curriculum resources to reflect wellbeing and social-emotional learning focus	☑ School improvement team	from: Term 1 to: Term 1	☑ Planning ☑ Collaborative inquiry/action research team	☑ Formal school meeting / internal professional learning sessions	☑ Internal staff ☑ Learning specialist	☑ On- site

(The Resilience Project)			☑ Formalised PLC/PLTs	☑ PLC/PLT meeting		
Establish clear routines and practices for feedback practices with staff	✓ Assistant principal ✓ Principal	from: Term 2 to: Term 4	✓ Collaborative inquiry/action research team ✓ Peer observation including feedback and reflection ✓ Individualised reflection	Formal school meeting / internal professional learning sessions	☑ SEIL ☑ Leadership partners	☑ On- site
Establish, document and implement a clear attendance monitoring process with staff	☑ Assistant principal ☑ Principal	from: Term 1 to: Term 4	☑ Planning	☑ Formal school meeting / internal professional learning sessions	 ✓ School improvement partnerships ✓ Departmental resources https://www2.education.vic.gov.au/pal/attendance/policy ✓ Student achievement Manager 	☑ On- site
Design and Implement a staged wellbeing and inclusion referral process	☑ School improvement team	from: Term 1 to: Term 4	☑ Planning ☑ Preparation	☑ Formal school meeting / internal professional learning sessions	☑ Internal staff	☑ On- site
Appointment and development of Learning Specialists targeted to improving student engagement, inclusion and wellbeing	☑ Assistant principal ☑ Principal	from: Term 1 to: Term 4	☑ Planning ☑ Preparation ☑ Individualised reflection	✓ Formal school meeting / internal professional learning sessions ✓ Communities of practice	☑ Learning specialist	☑ On- site

Street Education in	School from: Term 1 to: Term 4	☑ Collaborative inquiry/action research team	☑ Network professional learning	☑ School improvement partnerships ☑ External consultants BSEM facilitators c/o Mahogany Rise PS/ NPN	☑ Off- site Monterey SC
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